

Portfolio and Project Management Simulation

This intensive workshop extends beyond the boundaries of a single project and into the complex and ambiguous world of managing multiple projects. Participants manage concurrent projects within the framework of the organization's strategy and goals. They compete for project priority, visibility and business resources, while they share and negotiate for the benefit of the entire organization. The workshop provides a rich learning laboratory to practice and improve enterprise multi-project thinking. Participants must balance the organizational goals of business performance and customer satisfaction, while they build organizational capability and the human capital of the enterprise.

Learning Outcomes

The Portfolio and Project Management Workshop is designed for project and functional managers and support groups. Participants need a good understanding of project management and typically have 8-15 years of experience. In this program, participants will learn to:

- *Develop multi-project thinking and a strategic view of projects*
- *Manage a portfolio of project priorities*
- *Improve enterprise project coordination and communications*
- *Develop enterprise and project capacity plans*
- *Allocate and manage organizational and project staff*
- *Manage enterprise risks and opportunities*
- *Balance the functional and project roles and responsibilities*
- *Develop integrated project plans*
- *Improve leadership and influence behaviors*

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The Workshop

The workshop features a powerful multi-project simulation that participants use to plan and then implement in a dynamic environment. The simulation provides the realistic context setting for making tough decisions about project priorities, staffing, capacity planning, customer, quality, schedule, and cost issues. They encounter typical project and organizational problems such as changing priorities, contending demands, management constraints, limited resources, shortages of qualified project leaders, and the management of new project arrivals. As they make decisions in the simulated environment, they practice and improve interpersonal and team behaviors, and gain insights into multi-project thinking. Participants learn to think systematically about their project and functional roles, their dependencies, organizational and project complexities, and their responsibilities to achieve business objectives.

Target Audience

Project Managers, Team Leaders, and Individual Contributors from all organization functions, and technical and non-technical disciplines.